

Business Finance & Financial Systems Mastery

TRANSFORM YOUR FINANCE TEAM

FROM ACCOUNTANTS TO PARTNERS IN PROGRESS

People | Insight | Systems | Better Decisions | A Stronger Tomorrow

Stronger
Finance
A Brighter
Tomorrow



Is your Finance Team reporting the business — or helping you run it?

As businesses grow, Finance must evolve beyond accounting, reporting and compliance. The CEO/MD needs a Finance team that understands the business, identifies risks, challenges assumptions and supports better decisions.



Understand
the business



Interpret
financial data



Identify
risks



Strengthen
controls



Advise
functions



Support
decisions



Prepare
for growth

THE CHALLENGE

YOUR FINANCE TEAM MAY BE GOOD AT NUMBERS.
BUT ARE THEY THINKING LIKE BUSINESS LEADERS?

TODAY'S FINANCE TEAM	THE FINANCE TEAM YOUR BUSINESS NEEDS
Records transactions	Understands the business behind transactions
Prepares reports	Interprets what the numbers mean
Reports variances	Explains reasons and business impact
Performs reconciliations	Identifies exceptions, risks and root causes
Follows processes	Evaluates whether processes and controls work
Checks other functions	Partners with other functions
Focuses on compliance	Strengthens governance and assurance
Responds to problems	Anticipates risks
Supports management	Advises management

THE SHIFT



WHAT ARE WE TRANSFORMING?

We are not merely upgrading accounting knowledge. We transform three things:



SKILLS

FROM

Accounting & reporting skills



TO

Analysis, controls, systems & decision-support skills



MINDSET

FROM

"My job is to prepare the numbers."



TO

"My job is to understand what the numbers mean for the business."



BEHAVIOUR

FROM

Functionally focused & reactive



TO

Proactive, collaborative & advisory

Business Finance & Financial Systems Mastery

A practical Finance Function Transformation Intervention

WE MAKE FINANCE SEE THE BIGGER PICTURE

A financial transaction is never just an entry. We coach Finance to connect the dots across the business.



What happened? → Why did it happen? → What is the risk? → What is the business impact? → What should we do next?

KEY AREAS OF TRANSFORMATION

1 Business Acumen

Understand how the business creates value.

- Revenue
- Customers
- Pricing
- Operations
- Working Capital
- Cash
- Investments
- Growth

2 Financial Insight

Move from reporting numbers to interpreting them.

"Revenue increased 20%, but margins have declined and receivables are growing faster than sales. This is creating pressure on cash conversion."

3 Internal Controller Mindset

Look beyond the entry.

- What process created this transaction?
- What risk does it create?
- What controls should exist?
- Is the control working?
- What evidence demonstrates that it works?

4 Cross-Functional Partnership

Work with the business — not just check the business.

- Sales
- Operations
- Procurement
- HR
- Projects
- Management

5 Governance & Assurance

Develop Finance as custodian of:

- Financial Integrity
- Internal Controls
- Risk Management
- Compliance
- Management
- Information
- Audit Readiness
- Corporate Governance
- Stakeholder Confidence

6 Prepare Finance for Growth

A finance function that scales with your business.

- Scalability
- Systems
- Processes
- Controls
- Delegation
- MIS
- Risk
- Governance
- Decision Support

BUILT FROM REAL BUSINESS TRANSFORMATION EXPERIENCE

Developed from multiple finance-function transformation projects, where we saw the same challenge — finance teams were technically competent, but their contribution was limited to accounting, reporting and compliance. We coached finance teams to:

- Think beyond data entry
- Understand the transaction
- Understand the process
- Understand the system
- Identify the risk
- Understand the control
- Work with other functions
- Interpret financial information
- Contribute to business decisions

THE TRANSFORMATION WE AIM TO CREATE

TODAY	OUR INTERVENTION	TOMORROW
Accountant	Business Context	Business Partner
Data Processor	Financial Analysis	Insight Provider
Report Generator	Business Acumen	Decision Support
Compliance Executor	Risk Thinking	Risk Identifier
Checker	Control Mindset	Internal Controller
Functional Silo	Collaboration	Cross-functional Advisor
Reactive	Governance Mindset	Proactive
Support Function	Growth Orientation	Business Enabler

THE BUSINESS OUTCOME A FINANCE TEAM THAT:



FROM FINANCE AS A SUPPORT FUNCTION TO **FINANCE AS A PARTNER IN PROGRESS**



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